

| galois |

# Scaling Formal Methods in the Field at Galois

**NSF Formal Methods in the Field PI Meeting 2024**

**November 12–13, 2024**

**Joe Kiniry**

**Galois**



Advancing computer science R&D  
Creating **trustworthiness** in critical systems

Computer Security - Correctness - Cryptography  
Cyber-Physical Systems - Data Science - Formal Methods  
Human-Computer Interaction - Languages - Machine Learning  
Rigorous Digital Engineering - Semiconductors

### Clients

AWS	IARPA	NRC
DARPA	NASA	NSA
DHS	NIH	NSF
DOD	NIST	SDA
DOE		

### Offices

Portland, OR  
Dayton, OH  
Arlington, VA  
Minneapolis, MN



### History

Founded in 1999  
120+ employees

### Spin-outs

Tangram Flex  
Niobium Microsystems  
Free & Fair  
ExistX  
TOZ  
Muse.dev

## A different kind of company

### No managers

We have no fixed hierarchy of rigid positions and titles, and no traditional managers.

### Choose your work

Research engineers choose the projects they work on, and move freely between projects depending on personal interests and career goals.

### Radical transparency

Everything is transparent by default: company financials, decision making, open meetings, and even salaries.

### Ownership

Employees own the company together, making important decisions as a group and partaking in the financial success of the company.

More info at [lifeatgalois.com](http://lifeatgalois.com)

# Thanks for the Invitation

- Our thanks Katherine, Garrett, and Cesare for thinking to invite us.
- We love to participate in these kinds of events, as R&D funded by NSF often is the shoulders on which we stand transitioning FM into industry.
- We also learn about new tools (those mentioned by Aaron), get updates on tools we have used a bit (e.g., Cedar and PVS), and hear from many Friendwegians (friends of Galois—we are Galwegians).
- This monotonically grows our toolbox of  $>100$  formal methods, and increases our set of potential collaborators.

# Galois: 25 Years of Formal Methods

- Galois turned 25 in October of this year.
- For years we had only one client that was focused on the development and use of Cryptol.
- Hard times in R&D funding in the 00s made us realize that we needed more than one client.
- We tried to spinout our first company ([Signal Corp](#)), but that was *very* badly timed (2009).
- I joined Galois in 2013—we had around 40 employees, one office, and a handful of clients.
- Today we have >100 employees, four offices, half a dozen daughter companies, are nearing 300 employees across all of them, and have to turn down work.

# Our Strengths and Limitations

- Galois employs many of the best formal methods researchers and engineers in the world.
- But virtually all of our work is “butts-in-seats” R&D.
  - basic and applied R&D for Government clients
  - Work-for-Hire development or assurance work for industry, esp. the DIB, Fortune 10, and “crypto”
- Circa 50 formal methods FTE a year spread across several dozens projects only goes so far.
- We must find ways to magnify our and *formal methods in the field* impact, with the resources (people and time) and clients we have today.

# The Forcing Function for Change

- President Biden's [National Cybersecurity Strategy](#)
- [Executive Order 14028 on Improving the Nation's Cybersecurity \(2021\)](#)
- [National Security Memorandum \(NSM\) 5](#), “Improving Cybersecurity for Critical Infrastructure Control Systems”
- [NSM 8](#), “Improving the Cybersecurity of National Security, Department of Defense (DoD), and Intelligence Community Systems”
- [NSM 10](#), “Promoting United States Leadership in Quantum Computing While Mitigating Risks to Vulnerable Cryptographic Systems”
- [National Cybersecurity Strategy Implementation Plan](#), May 2024 Version 2

**How did we help with,  
and how do we respond to,  
this change?**

# The Galois Strategy

**spinouts**

**training**

**tools**

**IP**



# Spinouts

- [Galois](#): trust your most critical systems
- [Tangram Flex](#): rapid integration with confidence
- [Niobium Microsystems](#): domain-specific ASICs
- [Free & Fair](#): democracy as a critical system
- [ExistX](#): “applied” Galois for classified systems
- [TOZ](#): applied cryptography for all
- Muse.dev: integrating formal analysis into CI/CD
- And there is more to come in 2025 and beyond...

Reach out to collaborate, tell us about your methods and tools, or to talk about a career.

# Training

- *Cryptol* and *SAW* are the de facto standard tools used for Government formal specification and verification of cryptographic algorithms.
  - *Cryptol* and *SAW* courses are regularly given to Government, DIB, and corporate teams.
- *Rigorous Digital Engineering* (RDE) is being adopted by several Government and DIB teams as the practical way to bring formal methods into the field.
  - DARPA funded the development of an RDE course that is now being given to Gov and industry.
- Our aim is to “train the trainers” so that the training materials can be reused without us.

# Tools

- Formal methods will only have a broad impact if everyday engineers can actually *use* tools.
- What do clients really care about historically?
  - Cheaper >> Faster >> Better
  - Faster >> Low Energy >> Secure
- Tools *must* have commercial support, but also *cannot be expensive, lock in customers, or demand high NRE costs*, such as high training time/costs or enormous changes to corporate process/methods.
- Clients love a tool or technology that is open source (cheap!), but also are frightened by that transparency and do not understand rigorous evidence.

# Intellectual Property (IP)

- Our last way to put formal methods in the field is through the creation of reusable, maintainable, extensible IP that is licensed to clients.
- Open Source libraries/frameworks/modules is one kind of non-tool IP that is licensed for use.
- Proprietary tools and software, firmware, and hardware IP components is another fruitful path.
- Companies licensing IP developed with formal methods is often changes their expectations for existing suppliers.
  - IP comes with literate documentation, formal specifications, out-of-the-box evidence of testing- and formal verification-based correctness and security, and rich demonstrations of use

# The Upside Down of Formal Methods

- Today, many upcoming RFPs will regularly mention *formal methods and generative artificial intelligence*.
- Government procurement and certification are evolving to demand *specifications and evidence*.
- Recommendations about safe languages, security-centric hardware architectures, and applied formal methods are becoming *standard best practices*.
- There will be a *tremendous growth in hiring and retraining* for software, hardware, and systems engineers willing to learn and use more modern languages, tools, and technologies that leverage formal methods explicitly, or in *secret ninja ways*.

# Wrapping Up

- The world needs more people to be able to “do” formal methods, in the real world, on real systems.
- We need more software, firmware, and hardware engineers to use formal methods, whether they know it or not.
- There is a sea change going on in Five Eyes countries.
- These changes are impacting our day-to-day R&D, and may influence future NSF focus. *Pay attention young academics.*
  - safe languages are the future,
  - secure hardware is critical, and
  - and formal methods are very important.
- => Galois is hiring, and clearance is now necessary.
- => Galois is constantly collaborating with academic institutions and other companies that complement us.